## Decisions, Decisions ... How Do We Make Decisions?


"OK, all those in favour of delegating decision-making, shrug your shoulders"


## We spend about:

- 8 hours working


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- 8 hours doing other things
- 8 hours sleeping



## We are marvellous

- Evolution keeps adding ...
- Complex, layered "additive" brain
- Conscious abilities in upper brain
- Instincts \&
pre-conscious abilities in lower brain



## That means

- Many of our abilities
"execute" at pre-conscious level
- Smart Habits
- We lose touch



## We end up in conflict without knowing why ...

- Conflict about content of decisions
$\Rightarrow$ Creative resolution

- Conflict about style of decision making
$\rightarrow$ confusion


Let's look at how we make decisions with working with others (a language for becoming aware)

## Follows Logic



Mr. Spock

Considers Impact


Dr. McCoy


## Follows Logic

## When Making Decisions

## Talk about:



- Cause and Effect
- Logical Analysis

- Reasons, Analysis, Projections


## Considers Impact

When Making Decisions
Talk about:

- Who is affected

- How they are impacted
- How they feel and react


Not a problem when we are making decisions by ourselves


## It's tougher when we are making decisions with others

## Others who make decisions in same

 way as us
as well as
Others who make decisions in ways different from us

## Great WORK decisions require:

That we pay attention to logic and reasoning


And that we pay attention to the impact on people

## Skill at work means working well with



## Step \#1 : Self Awareness

## Do you make decisions by:



## Step \# 2: Paying attention to others $\Rightarrow$ stopping to LISTEN

## What do the other people in your work group talk about during decision making?



## Step \# 3: Figuring out why you are arguing? (when you argue)

- Is it because you are approaching making the decision differently?
- Or is it because you are disagreeing about content relevant to the decisions and the options you are considering?



## Do this whenever you are "bored" or "not plugged" into a meeting ..



## INCREASE YOUR INTERPERSONAL EFFECTIVENESS

- Feedback brings awareness,
- Awareness brings choice,

- Choice brings freedom,
- Freedom bring effectiveness.


## Great WORK decisions require:



## If you are interested in more ...



Taking an evolutionary and brain neurophysiology perspective when understanding human individual and social psychology


## Increasing your work place interpersonal skills



